#### UNPARALLELED EXPERTISE.



J.B. Hunt Transport Services, Inc. Q1 2016 Results

# Disclosure

This presentation and discussion may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Words such as "expects," "anticipates," "intends," "estimates," or similar expressions are intended to identify these forward-looking statements. These statements are based on J.B. Hunt's current plans and expectations and involve risks and uncertainties that could cause future activities and results of operations to be materially different from those set forth in the forward-looking statements. For further information, please refer to J.B. Hunt's reports and filings with the Securities and Exchange Commission.

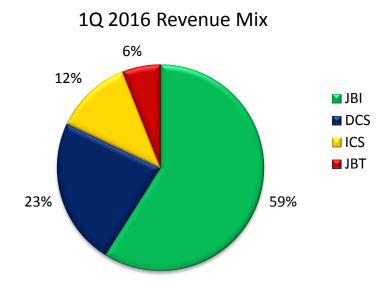




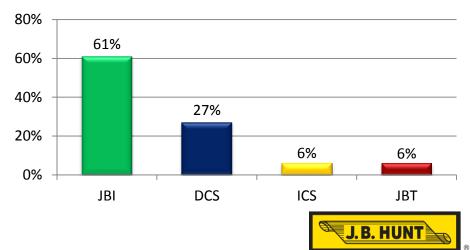
# Distinct Complementary Businesses

#### • Intermodal (JBI)

- Largest, 100% 53' high-cube container fleet
- Largest drayage fleet in North America
- Priority loading and unloading at major rail terminals
- Dedicated Contract Services (DCS)
  - Fleet creation, conversion and augmentation
  - Design and implementation of value-driven supply chain solutions
  - On-site management
- Integrated Capacity Solutions (ICS)
  - Non-asset based offering of dry van, flatbed, refrigerated, expedited and LTL services
  - 40- and 20-foot box domestic and international containers and international intermodal services
  - Services to all 50 States, Canada and Mexico
- Truckload (JBT)
  - One of the largest capacity networks in North America
  - Instant tracking via the Internet
  - GPS trailer tracking



#### Percentage of 1Q 2016 Operating Income by Business Segment



3

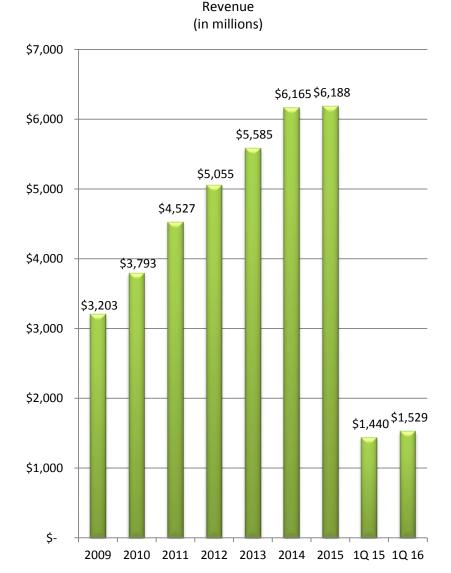
# 1Q 2016 **Results** vs. 1Q 2015

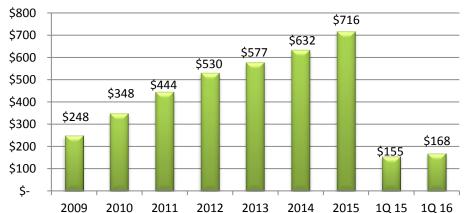
- 1Q 2016 Revenue: \$1.53 billion; up 6%
- 1Q 2016 Revenue, excl FSC: \$1.43 billion; up 13%
- 1Q 2016 Operating Income: \$168 million; up 8%
- 1Q 2016 EPS: \$0.88 vs. \$0.78; up 13%
- Segment Performance
  - Intermodal (JBI)
    - Revenue: \$895 million; up 6%
    - Operating Income: \$103.1 million; down 1%
  - Dedicated Contract Services (DCS)
    - Revenue: \$358 million; up 4%
    - Operating Income: \$44.8 million; up 25%
  - Integrated Capacity Solutions (ICS)
    - Revenue: \$183 million; up 12%
    - Operating Income: \$10.8 million; up 63%
  - Truck (JBT)
    - Revenue: \$96 million; up 5%
    - Operating Income: \$9.2 million; up 8%





# 1Q 2016 Results - Consolidated

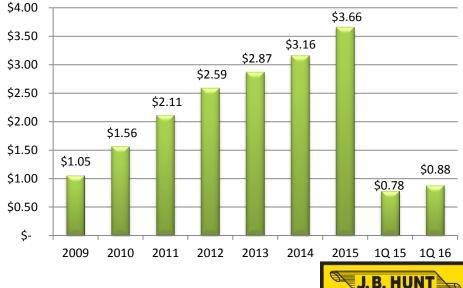




**Operating Income** 

(in millions)

Diluted EPS



# Key Points

• Industry leading Intermodal franchise

Differentiated & specialized Dedicated business

Independent brokerage/management services

• Lighter Truckload asset model

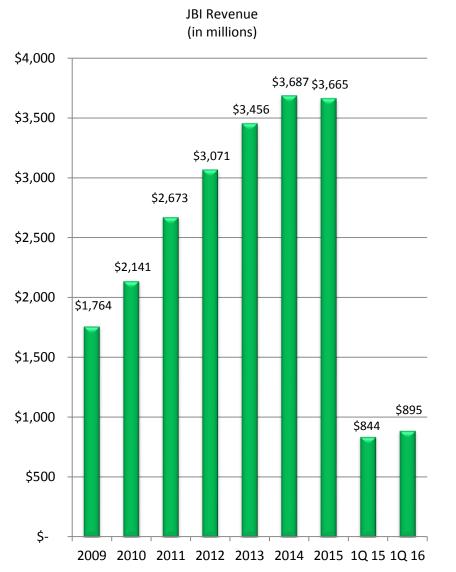


#### UNMATCHED CAPACITY.



**Segment Discussion** 

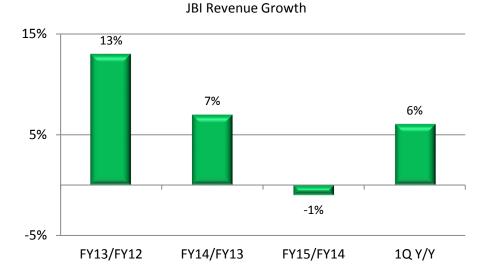
# JBI - Intermodal



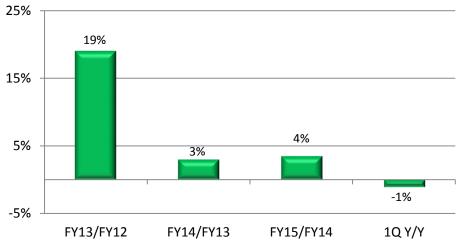
- Load volumes grew 12% over the same period 2015.
- Eastern network realized load growth of 13% and Transcontinental loads grew 11% compared to prior year as the west coast port volumes returned to a more normal velocity and rail service significantly improved from a year ago.
- Overall revenue grew 6% reflecting the 12% volume growth and a 5% decrease in revenue per load, which is the combination of customer rate increases, fuel surcharges and freight mix.
- Benefits from improved volume growth, customer rate increases, improved dray network efficiency and box utilization from higher ontime rail service and lower tractor maintenance costs were not sufficient to offset increases in rail purchased transportation costs, equipment ownership costs, driver recruiting and driver retention costs.

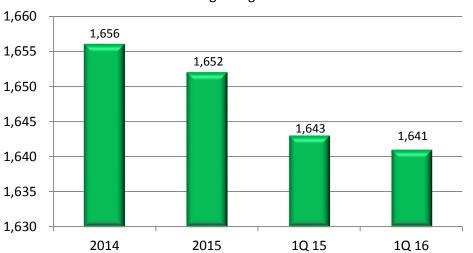


## JBI Performance



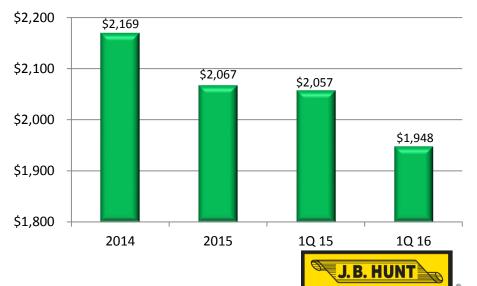
JBI Operating Income Growth



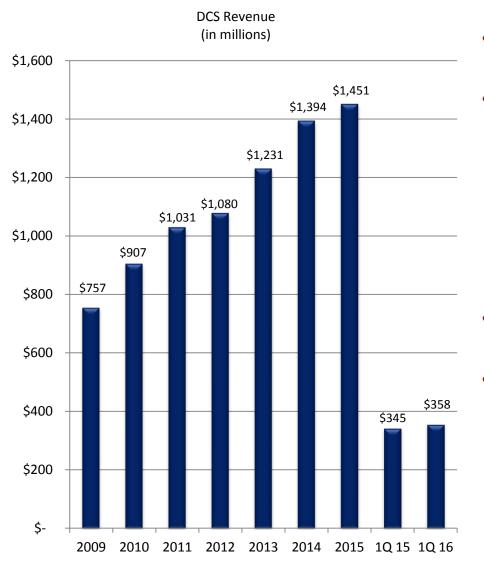


JBI Average Length of Haul

JBI Revenue per Load



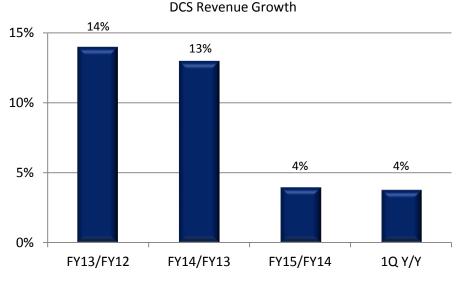
# DCS - Dedicated

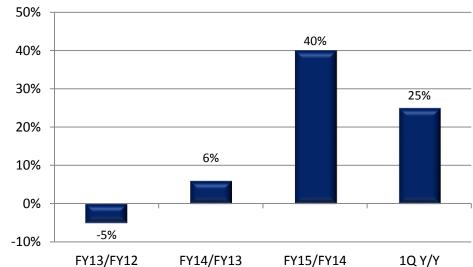


- Revenue increased 4% during the current quarter over the same period 2015.
- Productivity excluding fuel surcharges was up approximately 3% from improved overall operational efficiencies including better integration of assets between customer accounts, fewer unseated trucks, increased customer supply chain fluidity and load counts from a less severe winter and customer rate increases.
- Operating income increased 25% from a year ago.
- These benefits were partially offset by higher driver wage and recruiting costs, increased salaries for front line managers, increased group insurance costs and higher equipment ownership costs.



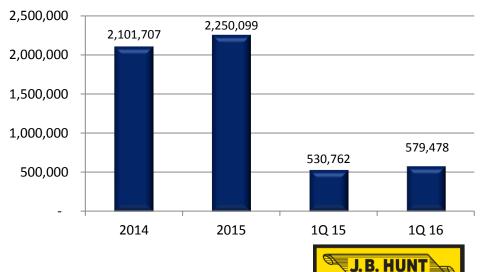
## DCS Performance



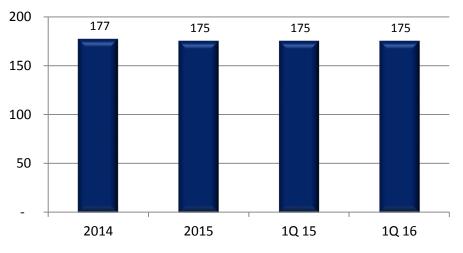


DCS Operating Income Growth





DCS Average Length of Haul



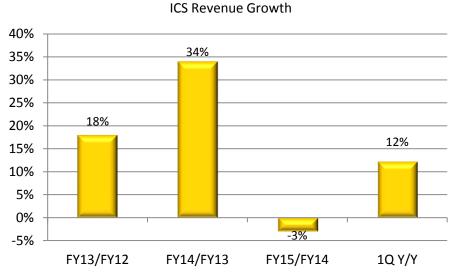
# ICS - Non-Asset Based

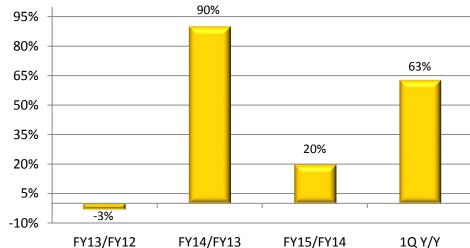


- Revenue increased 12% vs. first quarter 2015.
- Volumes increased 45% while revenue per load decreased 23% primarily due to lower fuel prices and freight mix changes driven by customer demand.
- Operating income increased 63% over the same period in 2015 primarily from improved gross profit margin.
- Gross profit margin increased to 17.3% in the current quarter vs. 13.7% last year primarily due to rate increases on contractual business.
- Personnel costs increased as the total branch count grew to 35 compared to 30 at the end of the comparable period last year.
- ICS's carrier base increased over 17% and employee count increased 11% compared to first quarter 2015.



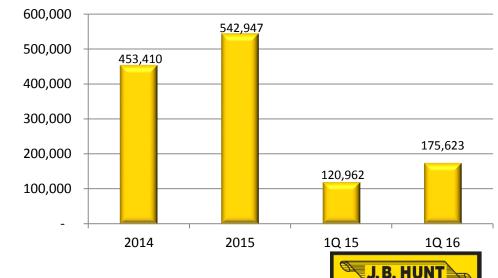
## **ICS Performance**



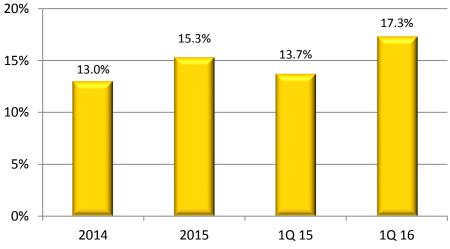


**ICS Operating Income Change** 

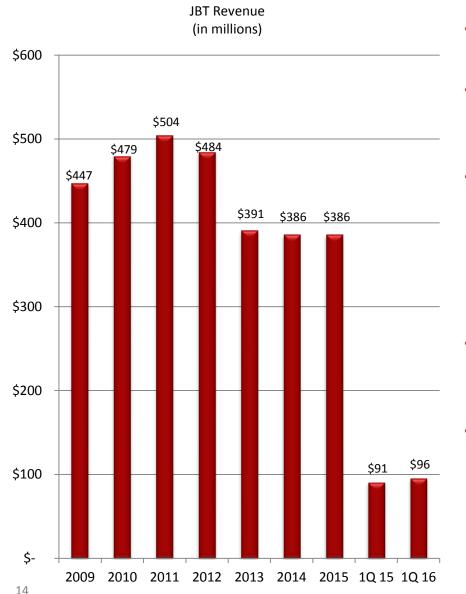




**ICS Gross Profit Margin** 



# JBT - Truckload

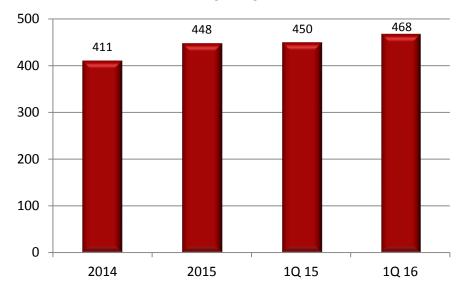


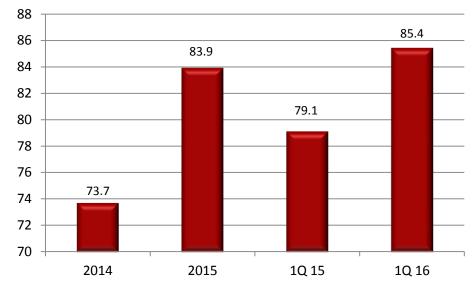
- Revenue increased 5% from the same quarter 2015.
- Revenue excluding fuel surcharge increased 12% primarily from a 12% increase in fleet count.
- Rates per loaded mile excluding fuel surcharges were down 1.7% primarily from customer driven freight mix changes, including a 4% increase in length of haul and an increase in spot market loads accepted as the network is reconfigured.
- Operating income for the current quarter increased by 8% compared to the same quarter of 2015.
- Benefits from the larger fleet and improved fuel economy were partially offset by increased driver wages and hiring costs, higher independent contractor cost per mile and increased tractor maintenance costs compared to first quarter 2015.



## JBT Performance

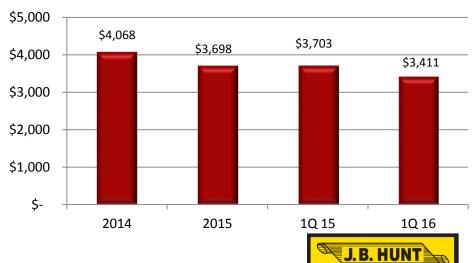
JBT Average Length of Haul



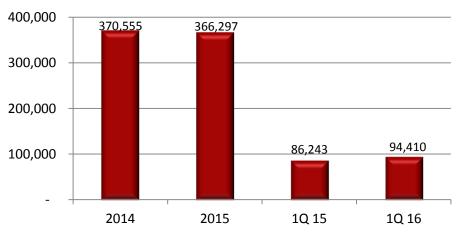


JBT Average Nonpaid Empty Miles Per Load

JBT Revenue per Tractor per Week



JBT Loads



# Summary

- Competitively differentiated
  - Unique intermodal network
  - Distinct advantages in dedicated segments
  - Network economics and brand strength to penetrate new markets
- Complemented by industry dynamics
  - Shippers need to reduce costs
  - Shippers demand on-time service
  - Increasingly complex supply-chains
- Positioned for growth
  - Leading positions in large and consolidating markets
  - Clear value proposition for our customers
  - Best-in-class systems and technology





## **Balance Sheet**

#### J.B. HUNT TRANSPORT SERVICES, INC. Condensed Consolidated Balance Sheets

(in thousands)

(unaudited)

	I	March 31, 2016		December 31, 2015	
ASSETS					
Current assets:					
Cash and cash equivalents	\$	5,992	\$	5,566	
Accounts Receivable		690,352		654,542	
Prepaid expenses and other		119,897		199,259	
Total current assets		816,241		859,367	
Property and equipment		4,078,641		4,019,451	
Less accumulated depreciation		1,339,275		1,318,122	
Net property and equipment		2,739,366		2,701,329	
Other assets		98,008		75,871	
		0.050,045	¢	3,636,567	
IABILITIES & STOCKHOLDERS' EQUITY	\$	3,653,615	\$	3,030,307	
Current liabilities:	\$		>		
Current liabilities: Trade accounts payable	\$	381,185	<u> </u>	340,332	
Current liabilities: Trade accounts payable Claims accruals	\$	381,185 107,241	<u></u>	340,332 104,220	
Current liabilities: Trade accounts payable Claims accruals Accrued payroll	\$	381,185 107,241 70,997	<u></u>	340,332 104,220 59,420	
Current liabilities: Trade accounts payable Claims accruals	\$	381,185 107,241	<b>&gt;</b>	340,332 104,220	
Current liabilities: Trade accounts payable Claims accruals Accrued payroll Other accrued expenses Total current liabilities	\$	381,185 107,241 70,997 21,291 580,714	> 	340,332 104,220 59,420 28,445 532,417	
Current liabilities: Trade accounts payable Claims accruals Accrued payroll Other accrued expenses Total current liabilities Long-term debt	\$	381,185 107,241 70,997 21,291	<u></u>	340,332 104,220 59,420 28,445	
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Current liabilities: Trade accounts payable Claims accruals Accrued payroll Other accrued expenses Total current liabilities Long-term debt Other long-term liabilities	\$	381,185 107,241 70,997 21,291 580,714 967,838 63,506	>	340,332 104,220 59,420 28,445 532,417 1,005,026 58,552	

